PHYT 8913 - Management and Leadership in Physical Therapy

Fall 2026 Syllabus, Section 01, CRN 42809,

Credit hours: 2

Instructor

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Course Description

8913. Management and Leadership in Physical Therapy. Theories of resource planning, management strategies for utilizing resources (human, information, fiscal, and space/equipment) for health care delivery, and clinical management issues in various physical therapy settings. Two hour lecture 2 s.h.

Course Readings

Group	Title	Author	ISBN
Required	Page C.G.(Ed.), (2015). Management in Physical Therapy Practices, 2e. McGraw Hill. https://fadavispt.mhmedical.com/content.aspx?bookid=1936&sectionid=141075059		
Required	Center for Medicare Advocacy. (2013, May 30). Frequently asked questions (FAQs) regarding the Jimmo v. Sebelius "Improvement Standard" settlement. https://medicareadvocacy.org/jimmo-v-sebelius-the-improvement-standard-case-faqs/		

The course readings are subject to change in the event of extenuating circumstances, research developments, current events, and/or to ensure better learning.

Schedule of Topics and Assignments

Day	Date	Reading(s)	Proposed Topic	Due/To Prepare for Class
Wed	8/26	Page: Chapter 1	Syllabus Review; ; Intro to Management; Guiding Documents	In-Class assignment: Guiding Documents Assignment: 3 Questions for PT Manager/ rehab director/clinic owner; 3 questions for HR manager (due 9/2)
Wed	9/2	Hoopes: Chapters 5 and 6	Policies and Procedures; Intro to Billing (MR)	In-Class Assignment: Create a Policy and Procedure (due end of class)
Wed	9/9	Hoopes: Chapters 5 and 6	Reimbursement: Billing and Coding Training	CPT code Quiz (due 9/16)
Wed	9/16	Page: Chapters 8 and 9	Fiscal Issues; Budget; Human Resources	Critique a Job Description (due 9/23)
Wed	9/23		Risk Management; Legal Issues and Concerns in PT	Risk Management Toolkit (due 9/30)
Wed	9/30	Jimmo vs. Sebelius FAQ Hoopes: Cahpters 1-4	Healthcare Organizations; Healthcare Insurance in Different Practice Settings	Health Insurance Quiz (due 10/7)
Wed	10/7		Midterm Exam Q & A with Outpatient Therapy Managers	Mid-Term Exam
Wed	10/14		Fox Virtual ICE; Home Health Billing	HH Documentation Note (due 10/21)
Wed	10/21	Page: Chapter 11 Hoopes: Chapters 7-9	SNF Billing; Defensible Documentation	In-Class Assignment: Peer Audit
Wed	10/28		Quality Improvement; FTEs	Quality Improvement Project (due 12/2)

Wed	11/4	Marketing; Cash-Based Practice	
Wed	11/11	No Class: Veteran's Day	
Wed	11/18	Regulatory Issues; Accreditation	In Class Accrediation Assignment
Wed	11/25	No Class: Thanksgiving Break	
Wed	12/2	Present QIPs; HPSO Cases	In Class Assignment: HPSO case
Wed	12/9	Final Exam TBD	

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